

CORPORATE GOVERNANCE STATEMENT 2019

This Corporate Governance Statement is current as at 6 September 2019 and has been approved by the Board of the Company on that date.

The Directors of American Pacific Borate and Lithium Limited (the Company) and its controlled entities (the Group) are committed to achieving and demonstrating robust corporate governance practices which are appropriate to the Group's size and stage of development and which facilitate the long-term performance and sustainability of the Company as well as protecting and enhancing the interests of its shareholders. The Board guides and monitors the business and affairs of the Group on behalf of the Company's shareholders by whom they are elected and to whom they are accountable. The Board, with the assistance of its Committees regularly reviews its governance practices to ensure they remain consistent with the needs of the Group. In addition, the Group monitors developments in governance market practice, expectations and regulations.

The Group complies with the majority of the recommendations set out in the Australian Securities Exchange ("ASX") Corporate Governance Council's Corporate Governance Principles and Recommendations 3rd Edition (the "ASX Principles"). This statement incorporates the disclosures required by the ASX Principles under the headings of the eight core principles. All of these practices, unless otherwise stated, were in place for the entire 2019 financial year and remain in place.

The Group publishes its corporate governance policies, code of conduct and its Board and committee charters in its Corporate Governance Plan on its website at **americanpacificborate.com** (Company Website). Additional information that is relevant to this corporate governance statement can also be found in the Group's annual report for the year ended 30 June 2019.

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION | | | |
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| Principle 1: Lay solid foundations for management and oversight | | | | | |
| Recommendation 1.1 A listed entity should have and disclose a charter which sets out the respective roles and responsibilities of the Board, the Chair and management, and includes a description of those matters expressly reserved to the Board and those delegated to management. | YES | The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management. | | | |
| | | The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy. | | | |
| | | A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website. | | | |
| Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and (b) provide security holders with all material information relevant to a decision on whether or not to elect or reelect a Director. | YES | (a) The Company has guidelines for the appointment and selection of the Board in its Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director. (b) Under the Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director. | | | |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| Recommendation 1.3 A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment. | YES | The Company's Nomination Committee Charter requires the Nomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors and senior executives. |
| Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. | YES | The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. |
| Recommendation 1.5 A listed entity should: (a) have a diversity policy which includes requirements for the Board or a relevant committee of the Board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary or it; and (c) disclose as at the end of each reporting period: (i) the measurable objectives for achieving gender diversity set by the Board in accordance with the entity's diversity policy and its progress towards achieving them; and (ii) either: (A) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined | PARTIALLY | (a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish and achieve measurable diversity objectives, including in respect of gender diversity. The Diversity Policy allows the Board to set measurable gender diversity objectives, if considered appropriate, and to assess annually both the objectives and the Company's progress in achieving them. (b) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website. (c) (i) The Board does not presently intend to set measurable gender diversity objectives because: the Board does not anticipate there will be a need to appoint any new Directors or senior executives due to nature of the Company's existing and proposed activities and the Board's view that the existing Directors and senior executives have sufficient skill and experience to carry out the Company's plans; and if it becomes necessary to appoint any new |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | | EXPLANA | ION | | |
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| "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in the Workplace Gender Equality Act. | | | Directors or seni considered the appender diversity of proportion of wome executive roles will Company and the Company from appender and the Company from senior positions. Personal and decision across the whole organized acro | pplication of polication of the polication of th | of a mequiring of Board and small standard, unduly Diversity Foolicy of a men on Key Ma | i specified d in senior size of the limit the Policy as a appointing the board, nagement roup) and |
| | | | Whole Organisation | 10 | 3 | 33% |
| Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. | NO | the Board the Board annual b advisor. T Corporate Company (b) The Com Company evaluatio period. T | pany's Nomination Cd) is responsible for exd, its committees an asis. It may do so with the process for this e Governance Plangy's website. Impany's Corporate Governance when the company intending in respect of the language of the langua | valuating and individual individu | the performal performal Direct of an income in the Costant and the Plan remote performance | rmance of fors on an dependent Company's le on the equires the rformance t reporting rformance |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| | | and individual Directors for the each financial year in accordance with the above process. |
| Recommendation 1.7 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. | YES | (a) The Company's Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Company's Remuneration Committee (or, in its absence, the Board) is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non-executive Director. The applicable processes for these evaluations can be found in the Company's Corporate Governance Plan, which is available on the Company's website. (b) The Company's Corporate Governance Plan requires the Company to disclose whether or not performance evaluations were conducted during the relevant reporting period. The Company intends to complete performance evaluations in respect of the senior executives (if any) for each financial year in accordance with the applicable processes. |
| Principle 2: Structure the Board to add value | | |
| Recommendation 2.1 The Board of a listed entity should: (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent Directors; and | YES | (a) The Company does not have a Nomination Committee. The Company's Nomination Committee Charter provides for the creation of a Nomination Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom are independent Directors, and which must be chaired by an independent Director. |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | | EXPLANATION |
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| (ii) is chaired by an independent Director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively. | | the Board cons from its establis Board Charter, ordinarily be of under the Nor following proce ensure the Bo- experience, ince enable it to effectively: (i) devoting succession skills matrix; (ii) all Board r nomination | does not have a Nomination Committee as siders the Company will not currently benefit shment. In accordance with the Company's the Board carries out the duties that would carried out by the Nomination Committee mination Committee Charter, including the esses to address succession issues and to ard has the appropriate balance of skills, dependence and knowledge of the entity to discharge its duties and responsibilities time at least annually to discuss Board issues and updating the Company's Board and members being involved in the Company's process, to the maximum extent permitted Corporations Act and ASX Listing Rules. |
| Recommendation 2.2 A listed entity should have and disclose a Board skill matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership. | YES | Corporate Governor its absence, the Boo setting out the mix has (or is looking to against the Compapropriate mix of successful strategic. The Company's definition of the | esired mix of skills and competence is listed considers its current composition adequately |
| | | Business and Finance | Business Strategy, Competitive Business Analysis, Corporate Financing, Financial |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| | | Literacy, Mergers and Acquisitions, Risk Management, Tax – International Sustainability and Community Relations, Corporate Governance, Health & Safety, Human Resources, Remuneration Technical Geological, Mining/Engineering, Project Development, Mine Construction The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director and senior executive's relevant skills and experience are available in the Company's Annual Report. |
| Recommendation 2.3 A listed entity should disclose: (a) the names of the Directors considered by the Board to be independent Directors; (b) if a Director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation (3rd Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion; and (c) the length of service of each Director | YES | At the date of this statement the Board consists of the following Directors: • Harold (Roy) Shipes - Non-Executive Chairman (appointed 2 May 2017) • Michael Schlumpberger - Managing Director (appointed 1 June 2017) • Anthony Hall - Executive Director (appointed 28 October 2016) • Stephen Hunt - Non-Executive Director (appointed 2 May 2017) • John McKinney- Non-Executive Director (appointed 2 May 2017) The Board considers this to be an appropriate composition given the size and development of the Group at the present time and regularly assesses the composition of the Board to ensure its membership maintains a combination of skills and experience that ensure the Board has the expertise to meet both its responsibilities to stakeholders and its strategic objectives. The names of directors including details of their qualifications and experience are set out in the Directors' Report of the Annual Report and also available on the Company Website. |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| Recommendation 2.4 A majority of the Board of a listed entity should be independent Directors. | NO | The Company's Board Charter requires that, where practical, the majority of the Board should be independent. The Board has determined that its three (3) non-executive Directors are not independent as defined under Recommendation 2.4. The Company therefore has not complied with Recommendation 2.4 of the Corporate Governance Principles and Recommendations, in that a majority of Directors are not independent. The Board considers its current structure to be an appropriate composition of the required skills and experience, given the experience of the individual directors and the size and development of the Company at the present time. Each individual member of the Board is satisfied that whilst the Company may not comply with Recommendation 2.4, all directors bring an independent judgment to bear on Board decisions. |
| Recommendation 2.5 The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity. | Partially | The Board Charter provides that, where practical, the Chair of the Board should be an independent Director and should not be the CEO/Managing Director. The Company's Chairman, Mr Harold Shipes is not an independent director, but he does not fulfil the role of CEO. The Company therefore has not complied with recommendation 2.5 of the Corporate Governance Principles and Recommendations. The Company believes this to be appropriate at this time given the size and nature of the Company's operations, but will continue to consider the composition of the board in the future. |
| Recommendation 2.6 A listed entity should have a program for inducting new Directors and providing appropriate professional development opportunities for continuing Directors to develop and maintain the skills and knowledge needed to | YES | In accordance with the Company's Board Charter, the Nominations Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their |

| RECOMA | MENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| perform | their role as a Director effectively. | | responsibilities. The Company Secretary is responsible for facilitating inductions and professional development. |
| Principle | 3: Act ethically and responsibly | | |
| A listed e (a) have exec | nendation 3.1 entity should: e a code of conduct for its Directors, senior sutives and employees; and ose that code or a summary of it. | YES | (a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.(b) The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website. |
| Principle | 4: Safeguard integrity in financial reporting | | |
| The Boar | rendation 4.1 rd of a listed entity should: e an audit committee which: has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and | NO | (a) The Company does not have an Audit and Risk Committee. The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee (if it is considered it will benefit the Company), with at least three members, all of whom must be independent Directors, and which must be chaired by an independent Director who is not the Chair. |
| fact | is chaired by an independent Director, who is not the Chair of the Board, | | (b) The Company does not have an Audit and Risk Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: (i) the Board devotes time at annual Board meetings to fulfilling the roles and responsibilities associated with maintaining the Company's internal audit function and arrangements with external auditors; and |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. | | (ii) all members of the Board are involved in the Company's audit function to ensure the proper maintenance of the entity and the integrity of all financial reporting. |
| Recommendation 4.2 The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively. | YES | The Company's Audit and Risk Committee Charter requires the CEO and CFO (or, if none, the person(s) fulfilling those functions) to provide a sign off on these terms. The Company intends to obtain a sign off on these terms for each of its financial statements in each financial year. |
| Recommendation 4.3 A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit. | YES | The Company's Corporate Governance Plan provides that the Board must ensure the Company's external auditor attends its AGM and is available to answer questions from security holders relevant to the audit. |
| Principle 5: Make timely and balanced disclosure | | |
| Recommendation 5.1 A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it. | YES | (a) The Board Charter provides details of the Company's disclosure policy. In addition, the Corporate Governance Plan details the Company's disclosure requirements as required by the ASX Listing Rules and other relevant legislation. (b) The Corporate Governance Plan, which incorporates the Board Charter, is available on the Company website. |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION | | | |
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| Principle 6: Respect the rights of security holders | | | | | |
| Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website. | YES | Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website. | | | |
| Recommendation 6.2 A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors. | YES | The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan. | | | |
| Recommendation 6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders. | YES | Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting. | | | |
| Recommendation 6.4 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically. | YES | The Shareholder Communication Strategy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted. Shareholders queries should be referred to the Company Secretary in the first instance. | | | |
| Principle 7: Recognise and manage risk | | | | | |
| Recommendation 7.1 The Board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (i) has at least three members, a majority of whom | NO | (a) The Company does not have an Audit and Risk Committee. The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee (if it is considered it will benefit the Company), with at least three members, all of whom must be independent Directors, and which must be | | | |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| are independent Directors; and (ii) is chaired by an independent Director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and | | chaired by an independent Director. A copy of the Corporate Governance Plan is available on the Company's website. (b) The Company does not have an Audit and Risk Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the |
| (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or | | Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to oversee the entity's risk management framework: |
| (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework. | it | (i) the Board devotes time at quarterly Board meetings to fulfilling the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures; and |
| | | (ii) all members of the Board are involved in the Company's risk assessment function and ensure the proper maintenance of the entity and the integrity of all risk management initiatives. |
| Recommendation 7.2 | | (a) The Audit and Risk Committee Charter requires that the |
| The Board or a committee of the Board should: (a) review the entity's risk management framework with | Partially | Audit and Risk Committee (or, in its absence, the Board) should, at least annually, satisfy itself that the Company's risk management framework continues to be sound. |
| management at least annually to satisfy itself that it continues to be sound; and | | (b) The Company's Corporate Governance Plan requires the Company to disclose at least annually whether such a |
| (b) disclose in relation to each reporting period, whether such a review has taken place. | | review of the company's risk management framework has taken place. A formal risk review was not undertaken during the 2019 financial year. |
| Recommendation 7.3 A listed entity should disclose: | YES | (a) The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor the need for an internal |
| (a) if it has an internal audit function, how the function is | 1 20 | audit function. |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes. | | (b) The Company does not have an internal audit function. Due to its small size, lack of complexity and given that it is in a project exploration phase of its lifecycle, the Company does not currently have an in-house internal audit function. Instead reports and reviews into the effectiveness of internal controls are commissioned as required using internal and external specialist resources. It is expected that that the requirement for an internal audit function will be considered by the Board in the future. |
| Recommendation 7.4 A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks. | YES | The Audit and Risk Committee Charter requires the Audit and Risk Committee (or, in its absence, the Board) to assist management determine whether the Company has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks. The Company's Corporate Governance Plan requires the Company to disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks. The Company will disclose this information in its Annual Report and on its ASX website as part of its continuous disclosure obligations. |
| Principle 8: Remunerate fairly and responsibly | | |
| Recommendation 8.1 The Board of a listed entity should: (a) have a remuneration committee which: (i) has at least three members, a majority of whom are independent Directors; and (ii) is chaired by an independent Director, and disclose: | NO | The full Board is responsible for the determination of the remuneration of directors and senior executives and ensuring that such remuneration is appropriate and not excessive. Where considered necessary, the Board may engage a remuneration consultant to assist with setting and reviewing the Company's executive and non-executive remuneration policies to ensure the Company attracts and retains executives and Directors who will create value for shareholders. |
| (iii) the charter of the committee; (iv) the members of the committee; and | | As the Company grows in size, it is planned that the Company will gain establish a separate remuneration committee with its own remuneration committee charter. |

| RECOMMENDATIONS (3RD EDITION) | COMPLY | EXPLANATION |
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| (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or | | |
| (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive. | | |
| Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives and ensure that the different roles and responsibilities of non-executive Directors compared to executive Directors and other senior executives are reflected in the level and composition of their remuneration. | YES | The Company's policies and practices regarding the remuneration of executive and non-executive directors and other senior executives are disclosed in the Annual Report. |
| Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. | YES | (a) The Company has established a Securities Trading Policy which outlines, among other things, when Directors, senior management and other employees of the Company may deal in the Company's securities. This policy also prohibits key management personnel from entering into certain hedging arrangements of the nature referred to in Recommendation 8.3. For further details, refer to the Securities Trading Policy, contained within the Corporate Governance Plan which is available on the Company Website. |